



LEROY D. BACA, SHERIFF

County of Los Angeles  
Sheriff's Department Headquarters  
4700 Ramona Boulevard  
Monterey Park, California 91754-2169



July 29, 2013

The Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
Los Angeles, California 90012

Dear Supervisors:

**STATUS OF THE RECOMMENDATIONS MADE IN THE JANUARY 25, 2013,  
AUDITOR-CONTROLLER'S REPORT REGARDING THE LOS ANGELES COUNTY  
SHERIFF'S DEPARTMENT – UNINCORPORATED AREA PATROL**

On March 26, 2013, the Board directed the Los Angeles County Sheriff's Department (Department) to implement the various budgeting and accounting enhancements recommended in the Auditor-Controller's January 25, 2013, report and to report back to the Board, in collaboration with the Chief Executive Officer, an Implementation Plan.

The responses to the Auditor-Controller's recommendations are contained in this report.

Should you have any questions or require additional information, please contact me or Division Director Glen Dragovich at (323) 526-5191.

Sincerely,

LEROY D. BACA  
SHERIFF

RECOMMENDATIONS BY THE AUDITOR-CONTROLLER REGARDING  
LOS ANGELES COUNTY SHERIFF'S DEPARTMENT – UNINCORPORATED AREA PATROL

**COUNTY OF LOS ANGELES - SHERIFF'S DEPARTMENT**

The purpose of this document is to provide the status of recommendations made by the Auditor-Controller (AC) in the January 25, 2013, report.

- I. **Sheriff's management work with the CEO to improve their reporting of estimated Unincorporated Area (UA) patrol services costs by including only the UA's share of station support staff/overhead and Countywide patrol services costs.**

Recommendation partially implemented.

In conjunction with the CEO and AC, the Department created the "Patrol – Unincorporated Areas" budget unit to capture the costs associated with UA patrol. The Department collaborated with the CEO and AC to develop a billing rate that accurately reflects the UA's share of station support staff/overhead. Countywide patrol services costs associated solely with the UA are under discussion with the CEO.

- II. **Work with the CEO to include UA share of non-patrol field operations (e.g., Homicide Bureau, Narcotics Bureau, etc.) costs as part of their estimate of UA costs.**

Recommendation under discussion.

The Department continues to work with the CEO to identify the UA's share of non-patrol field operations.

- III. **Work with the CEO to include a supplemental section to the UA portion of the Recommended Budget indicating the estimated UA costs by station, and the UA share of Countywide patrol services and non-patrol field operations.**

Recommendation partially implemented.

The Department's Fiscal Year (FY) 2013-14 Recommended Budget includes estimated UA costs by station. The Department continues to work with the CEO to include the UA share of Countywide patrol services and non-patrol field operations in future budgets.

RECOMMENDATIONS BY THE AUDITOR-CONTROLLER REGARDING  
LOS ANGELES COUNTY SHERIFF'S DEPARTMENT – UNINCORPORATED AREA PATROL

- IV. The County should determine whether to pursue changes in State law and/or Board policy to allow the Sheriff to recover a larger amount of its costs from the contract cities/agencies.**

No action required by the Department.

- V. Sheriff's management identify the amount of unrecovered costs for services provided to contract cities/agencies in the County's recommended budget.**

Recommendation implemented.

The billing rates for contract cities/agencies are established annually by the AC. The Department believes all allowable costs (pursuant to Gonsalves and Board Policy) are recovered under the AC's rate structure.

- VI. Sheriff's management continue to monitor UA station compliance levels, and develop formal action plans in instances where they are well below their scheduled UA patrol staffing level.**

Recommendation implemented.

Compliance levels in the UA are monitored at the station and division level on a weekly basis. The Department's Contract Law Enforcement Bureau (CLEB) also monitors compliance levels on a weekly basis, and can create ad hoc compliance reports as required. Should the compliance level in a specific UA fall below standard, CLEB will work closely with the station to identify the source of the deficiency and to craft a plan to address the issue.

- VII. Sheriff's management annually submit the 575 forms to the Board for planned UA service levels, and for changes of one or more full-time deputies to the actual UA service levels as they occur.**

Recommendation implemented.

UA patrol 575's for FY 2013-14 have been prepared and will be presented to CEO for review/approval. Future changes to UA service levels will be submitted to the Board.

RECOMMENDATIONS BY THE AUDITOR-CONTROLLER REGARDING  
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**VIII. Sheriff's management establish specific station and call area response time targets to better evaluate performance.**

Recommendation under review.

The Department is assessing its automated reporting systems to determine if this recommendation can be implemented with existing technology.